

Strategic Aspiration with Ambitious Vision

Driving Global Ambitions

Saudi Tadawul Group is dedicated to realizing its mission of becoming a global financial hub by further solidifying its core market activities in the region and advancing as a central access point for global competition. As a world-leading holding group, it is committed to fostering a diverse and robust Saudi capital market while serving as a vital bridge between global investors and regional economies.

Aligned with the objectives of the Financial Sector Development Program (FSDP), part of the Kingdom's ambitious Vision 2030, the Group aims to develop an advanced capital market that supports economic growth and diversification. Its transformation into a holding group marked a pivotal milestone in its journey, enabling it to

enhance its market infrastructure, diversify its offerings and position Saudi Arabia as a global investment destination.

The Group continues to drive strategic initiatives that strengthen its regional leadership and global connectivity. Through innovation, collaboration and a relentless focus on excellence, Saudi Tadawul Group is shaping the future of capital markets and contributing to the Kingdom's broader vision of economic transformation.

The strategic pillars and their key enablers are all directed towards driving growth and diversification and achieving operational efficiency across the Group.

Aspiration



We have big aims to get Saudi Arabia among the top 3 largest stock markets globally, fostering the development of a diverse Saudi capital market, and a bridge between global investors and regional economies.

Strategic Goals



Growth and diversification



Integrated and connected



Capable and agile



Strategic Aspiration with Ambitious Vision continued

Strategic Pillars

1
Equity and capital formation

Strategic Multiyear Goals

- Facilitate listings and issuer services to domestic and international issuers.
- Enhance market liquidity.
- Nurture SMEs by facilitating capital markets access.

2024 Achievements

- Listings **+425.**
- Derivative products **3.**
- Foreign investors **﷼ 1** trillion value traded market share in the ADTV **24%.**
- 54%** turnover velocity.
- +100** Nomu listings.
- 50%** increase in #ETFs.
- 70%** annual ADTV growth since 2021.
- Increase in number of listed companies since 2021 is **#1** globally among World Federation of Exchanges (WFE).
- Continued institutionalization of the Saudi Exchange, as per FSDP targets.
- Diversified with non-ADTV-driven revenue.

2
Global debt hub

Strategic Multiyear Goals

- The venue of choice for domestic issuers.
- A global Sukuk/ Islamic finance center.
- Attract international financial institution issuers.

2024 Achievements

- Added Zakat Treatment Disclosure for listed corporate debt on the Saudi Exchange website.
- Enhanced the level of data through financial information providers, such as Bloomberg and Refinitiv, and addressed any efficiency challenges in data access.
- Encouraged Exchange members to enable electronic trading through Order Management Systems (OMS) and enabled seamless online trading, especially for retail investors.
- Listed first Sukuk from the healthcare sector, offered by Saudi German Hospital with an amount of **﷼ 1** billion.
- Conducted awareness sessions for broader investor engagement.
- Enhanced closing price calculation with mid-point price, in line with global best practices.
- Contributed to the launch of the first government backed saving Sukuk product.
- Launched Omnibus account for debt market.

3
Global commodities

Strategic Multiyear Goals

- A global source of MENA commodities valuation.
- Globally relevant venue for commodities trading.
- Globally relevant venue in sustainability communication and carbon markets.

2024 Achievements

- 32.6% strategic acquisition of Dubai Mercantile Exchange (DME), renamed Gulf Mercantile Exchange (GME).

4
Derivatives and OTC

Strategic Multiyear Goals

- MENA's leading listed derivatives market.
- Capture domestic over-the-counter (OTC) derivatives flows.
- MENA's service provider of choice for OTC clearing

2024 Achievements

- Launch of the initial phase of SSO project with 10 SSO listed.

5
Global securities services

Strategic Multiyear Goals

- Expand domestic post-trade offerings.
- A global custodian of choice for geographically relevant investors.

6
Data and analytics offering

Strategic Multiyear Goals

- MENA's data hub for local and global market participants.
- Unlock the full potential of information, data and analytics.

2024 Achievements

- Launched level 2 end of day tick data to clients.
- Completed internal activities and initiated client testing for real time full order data feed (ITCH) .
- Launched the Group's Data Program; a multi- year transformation program to create and launch new market data products for participants in the Saudi capital markets.

7
Global unique IP

Strategic Multiyear Goals

- MENA's leading and globally relevant index brand.
- Develop unique IP to solidify leadership across MENA.

2024 Achievements

- Launched TASI 50 Index.
- Introduces index benchmark licensing.

Strategic Enablers

Next generation technologies

- Enhance operational efficiency and customer experience through best-in-class technological connectivity and infrastructure.
- Invest in emerging technologies and incubate select use cases to capture “white space” business opportunities.

Customer-centric selling

- Widen client base to regional and global participants (e.g. members, investors, issuers and service users).
- Achieve high customer satisfaction with best-in-class services (e.g. commodities specialized team).

2024 Achievements

- Group-wide commercial organization established to support transformation and enhance client-centric engagement.

M&A capabilities

- Invest in or acquire relevant businesses to enable the delivery of the strategy pillars.
- Support the Group's publicly stated financial objectives on revenue growth.

2024 Achievements

- Acquired DME (now named GME).